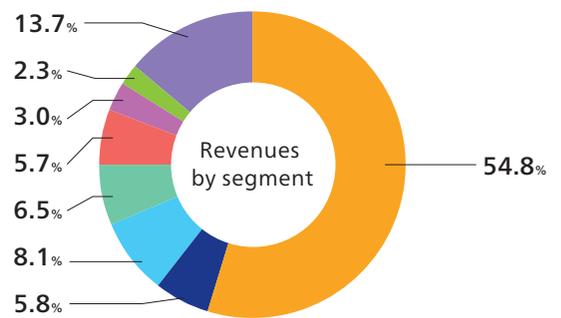


Company Profile

Company Name : NIPPON EXPRESS HOLDINGS,INC
 Address : 2 Kanda-Izumicho, Chiyoda-ku, Tokyo 101-0024
 Established : January 4, 2022
 Capital : 70,175 million yen
 Revenues : 2,239,017 million yen (as of December 2023)
 Operating Profit : 60,000 million yen (as of December 2023)
 Business Description : Management of group companies and related business

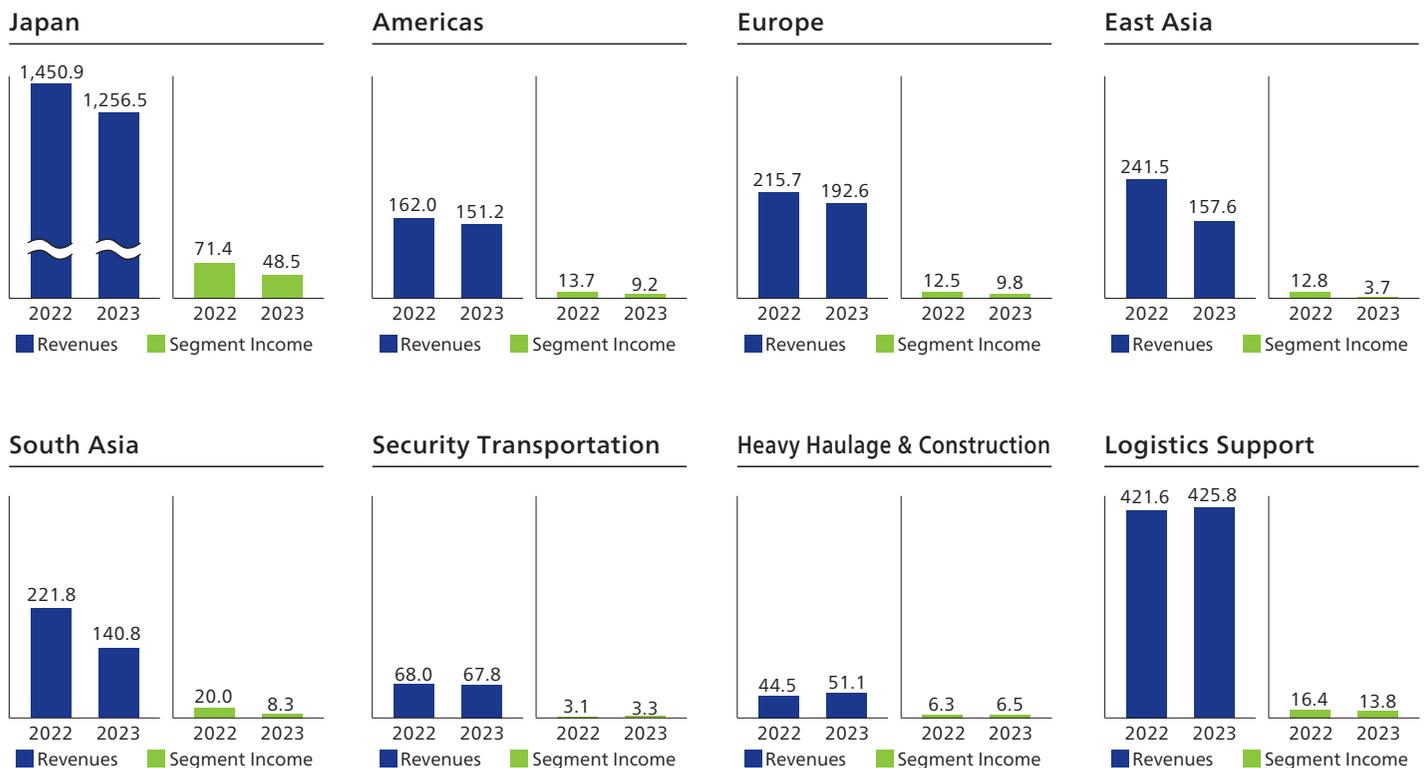
Revenues (consolidated)

2,239.0 billion yen



Japan Americas Europe East Asia South Asia & Oceania
 Security Transportation Heavy Haulage & Construction
 Logistics Support

Revenues and Segment Income (billions of yen)



The NX Group Organizational Chart

(Effective from March 28, 2024)



NIPPON EXPRESS HOLDINGS, INC Organizational Chart

(Effective from March 28, 2024)

